

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	1808	2022 PIT Count
# of People Who are Sheltered (ES, TH, SH)	716	2022 PIT Count
# of People Who are Unsheltered	1092	2022 PIT Count
Household Composition		
# of Households without Children	1138	2022 PIT Count
# of Households with At Least 1 Adult & 1 Child	109	2022 PIT Count
# of Households with Only Children	1	2022 PIT Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	705	2022 PIT Count
# of Adults Who are Experiencing Significant Mental Illness	507	2022 PIT Count
# of Adults Who are Experiencing Substance Abuse Disorders	341	2022 PIT Count
# of Adults Who are Veterans	85	2022 PIT Count
# of Adults with HIV/AIDS	31	2022 PIT Count
# of Adults Who are Survivors of Domestic Violence	121	2022 PIT Count
# of Unaccompanied Youth (under 25)	49	2022 PIT Count
# of Parenting Youth (under 25)	3	2022 PIT Count
# of People Who are Children of Parenting Youth	2	2022 PIT Count
Gender Demographics		
# of Women/Girls	578	2022 PIT Count
# of Men/Boys	1211	2022 PIT Count
# of People Who are Transgender	9	2022 PIT Count
# of People Who are Gender Non-Conforming	10	2022 PIT Count
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	847	2022 PIT Count
# of People Who are Non-Hispanic/Non-Latino	959	2022 PIT Count
# of People Who are Black or African American	348	2022 PIT Count
# of People Who are Asian	105	2022 PIT Count
# of People Who are American Indian or Alaska Native	94	2022 PIT Count
# of People Who are Native Hawaiian or Other Pacific Islander	63	2022 PIT Count
# of People Who are White	1096	2022 PIT Count
# of People Who are Multiple Races	99	2022 PIT Count

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/E)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	1045	307	29	1111	351	842	1147		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Households with At Least 1 Adult & 1 Child	162	197	88	140	80	1048	35		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Households with Only Children	1	--	2	31	1	1	1		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	247	64	2	66	0	6	356		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are Experiencing Significant Mental Illness	451	148	46	497	56	83	403		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are Experiencing Substance Abuse Disorders	203	79	18	394	32	34	357		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are Veterans	333	118	2	107	10	8	48		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults with HIV/AIDS	11	2	0	21	2	2	9		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are Survivors of Domestic Violence	47	132	29	193	83	36	214		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Unaccompanied Youth (under 25)	40	47	36	104	61	51	45		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Parenting Youth (under 25)	8	10	5	10	9	1	1		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Children of Parenting Youth	9	8	3	11	11	2	1		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
Gender Demographics									
# of Women/Girls	689	499	212	628	312	2943	414		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Men/Boys	995	545	149	1008	299	2614	881		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Transgender	3	2	3	8	2	1	3		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Gender Non-Conforming	1	2	--	4	1	4	3		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	414	406	201	594	279	4041	483		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Non-Hispanic/Non-Latino	1267	642	163	1054	335	1156	806		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Black or African American	351	215	50	335	89	307	241		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Asian	98	50	13	80	29	288	42		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are American Indian or Alaska Native	69	39	15	58	30	147	50		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Native Hawaiian or Other Pacific Islander	121	153	50	115	26	90	41		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are White	978	544	218	989	420	3522	856		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are Multiple Races	63	43	18	59	19	54	39		HMIS and, for prevention data, Core Service Agency data, calendar year 2021

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "X" the appropriate population[s])</i>												
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 1,126,021.52	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Non-congregate shelter and services	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																	
FY 2022-2023	\$ 78,956.48	n/a																	
PRK & Rehousing (via DSS)																			
Homekey (via HCD)	FY 2021-2022	\$ 200,000.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Pacific Shelter operations	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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FY 2022-2023	\$ 635,000.00	n/a																	
Homekey Round 1																			
Homekey (via HCD)	FY 2021-2022	\$ 39,836,694.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing	Start-up costs, acquisition, rehab, construction, operations for Navigation Center, Stone Villa non-congregate shelter, and Comfort Inn (Casa Esperanza) PSH	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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FY 2022-2023	\$ 43,945,015.00	n/a																	
Homekey Round 2		\$ -																	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 718,501.62	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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FY 2022-2023	\$ 2,111,827.00	n/a		Administrative Activities	Diversion and Homelessness Prevention														
FY 2023-2024	\$ 600,917.38	n/a		Interim Housing/Congregate/Non-Congregate Shelter	Outreach and Engagement														
HHAP Round 1				Rental Assistance/Rapid Rehousing															
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 28,706.70	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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FY 2022-2023	\$ 996,591.25	n/a		Administrative Activities	Diversion and Homelessness Prevention														
FY 2023-2024	\$ 571,808.05	n/a		Interim Housing/Congregate/Non-Congregate Shelter	Outreach and Engagement														
HHAP Round 2				Rental Assistance/Rapid Rehousing															
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023	\$ 970,000.00	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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FY 2023-2024	\$ 1,170,000.00	n/a		Administrative Activities	Diversion and Homelessness Prevention														
FY 2024-2025	\$ 1,585,129.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter	Outreach and Engagement														
HHAP Round 3				Rental Assistance/Rapid Rehousing															
Local General Fund	FY 2021-2022	\$ 14,800,672.00	n/a	Local Agency	Interim Housing/Congregate/Non-Congregate Shelter	Administrative Activities	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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FY 2022-2023	\$ 20,105,534.00	n/a		Diversion and Homelessness Prevention	Outreach and Engagement														
FY 2023-2024	\$ 20,105,534.00	n/a		Rental Assistance/Rapid Rehousing															
FY 2024-2025	\$ 20,105,534.00	n/a		Permanent Supportive and Service-Enriched Housing															
Emergency Solutions Grants - CV (ESG CV) - via HUD	FY 2021-2022	\$ 2,700,441.58	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Homeless and safety net services, RRH, street outreach, housing voucher navigation, emergency shelter, HMIS	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																	
FY 2022-2023	\$ 2,759,353.79	n/a		Permanent Supportive and Service-Enriched Housing															
	\$ -			Outreach and Engagement															
	\$ -			Systems Support Activities															
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	\$ 227,700.00	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Shelter operations, RRH, administrative costs	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																	
FY 2022-2023	\$ 226,536.00	n/a		Administrative Activities															
	\$ -			Permanent Supportive and Service-Enriched Housing															
	\$ -																		
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 1,105,202.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	CalWORKs Housing Support Program serves CalWORKs families. The services involve providing housing location services, temporary financial assistance, temporary case management and other services to	<table border="1"> <tr> <th colspan="3">TARGETED POPULATIONS (please "X" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> </table>	TARGETED POPULATIONS (please "X" all that apply)			People Exp Chronic Homelessness	Veterans	Parenting Youth	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
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FY 2022-2023	\$ 2,082,450.42	n/a																	
FY 2023-2024	\$ 2,082,450.42	n/a																	

	FY 2024-2025	\$ 2,082,450.42	n/a	State Agency		assist families experiencing homelessness into locating and securing permanent housing.		EXPERIENCING HOMELESSNESS	People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other - families enrolled in CalWORKs
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$ 13,564,259.00	428 \$9,186,391	Federal Agency	Permanent Supportive and Service-Enriched Housing	PSH, RRH, HMS, CoC planning	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 13,564,259.00			Rental Assistance/Rapid Rehousing				People Exp Chronic Homelessness	Veterans		Parenting Youth
	FY 2023-2024	\$ 13,564,259.00			Systems Support Activities				People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
	FY 2024-2025	\$ 13,564,259.00							People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	\$ 15,700,000.00	351 \$7,244,388	Federal Agency	Rental Assistance/Rapid Rehousing	PSH for veterans	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
					Permanent Supportive and Service-Enriched Housing				People Exp Chronic Homelessness	X	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 205,000.00	n/a	Federal Agency	Diversion and Homelessness Prevention	Homeless and safety net services, emergency shelter, shelter operations, housing locator services	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 255,428.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter				People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	\$ 565,757.27	n/a	State Agency	Rental Assistance/Rapid Rehousing	Emergency financial assistance as homeless prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
									People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (adults with a disability)
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	\$ 638,057.59	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Emergency financial assistance as homeless prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 339,900.00	n/a						People Exp Chronic Homelessness	Veterans		Parenting Youth
	FY 2023-2024	\$ 121,716.33	n/a						People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (adults with a disability)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 498,877.00	n/a	Federal Agency	Diversion and Homelessness Prevention	Emergency financial assistance/prevention that can include rental assistance	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 496,921.00	n/a						People Exp Chronic Homelessness	Veterans		Parenting Youth
	FY 2023-2024	\$ 496,921.00	n/a						People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
	FY 2024-2025	\$ 496,921.00	n/a						People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other (households at risk of homelessness)
Other (enter funding source under dotted line)	FY 2022-2023	\$ 965,000.00	n/a	Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter	Pacific Inn shelter operations	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
									People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 262,554.41	n/a	State Agency	Rental Assistance/Rapid Rehousing	RRH, disability benefits advocacy	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 609,744.00	n/a						People Exp Chronic Homelessness	Veterans		Parenting Youth
	FY 2023-2024	\$ 1,393,082.80	n/a						People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
	FY 2024-2025	\$ 1,393,082.80	n/a						People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other (adults with a disability)
Housing and Disability Advocacy Program (HDAP)	FY 2021-2022	\$ 1,150,000.00	n/a	Federal Agency		Emergency financial assistance as homeless prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 2,000,000.00	n/a						People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (adults with a disability)
ARPA - ERAP Gap (EFA)												

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
Goal Statement: By the end of the performance period, HDIS data for the [Daly/San Mateo County CoC] will show [3,400] total people accessing services who are experiencing homelessness annually, representing [144] [more] people and a [4%] [increase] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].</i>			
Goal Narrative: San Mateo County CoC anticipates increased investment in street outreach efforts. This investment, paired with a known increase in the number of persons experiencing homelessness in the 2022 PIT count leads SMC to project an increase in the quantity of individuals experiencing homelessness accessing services.			
Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025	
Annual estimate of number of people accessing services who are experiencing homelessness	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
3,256 <i>(source: Calendar Year 2021)</i>	144	4%	3,400
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
San Mateo County will place greater emphasis on reaching Hispanic or Latinx individuals as we anticipate more street outreach to be conducted in Spanish. The 2022 PIT count showed that the Hispanic or Latinx population represented 47% of people experiencing homelessness.		The proportion of street outreach programs conducting outreach in Spanish. The quantity of individuals accessing services who are Hispanic or Latinx.	

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.			
Goal Statement: By the end of the performance period, data for the [Daly/San Mateo County CoC] will show [800] total people experiencing unsheltered homelessness daily, representing [292] [fewer] people and a [27%] [reduction] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: San Mateo County is implementing many strategies to reduce the number of people experiencing unsheltered homelessness and is aiming for a significant decrease in the number of people experiencing unsheltered homelessness.			
Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025	
Daily Estimate of # of people experiencing unsheltered homelessness	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,092 <i>(source: 2022 PIT)</i>	292	-27%	800
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
The 2022 PIT count showed that the Hispanic or Latinx population represented 47% of people experiencing unsheltered homelessness. San Mateo County will place an emphasis on reducing unsheltered homelessness among the Hispanic or Latinx community with a goal to reduce their representation to 42% of those experiencing homelessness in 2024.		Quantity of unsheltered individuals	

Outcome Goal #2. Reducing the number of persons who become newly homeless.			
Goal Statement: By the end of the performance period, HDIS data for the [Daly/San Mateo County CoC] will show [1,100] total people become newly homeless each year, representing [215] [fewer] people and a [16%] [reduction] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: The HHAP-4 baseline data reflects that there was an increase between 2020 and 2021 baselines for this measure, however San Mateo County is implementing strategies to decrease the number of people newly becoming homeless and is setting a goal to decrease this number significantly.			
Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025	
Annual Estimate of # of people who become newly homeless each year	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1,315 <i>(source: Calendar Year 2021)</i>	215	~16%	1,100
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
The Black or African American community is overrepresented in the homeless population in San Mateo County, particularly among those experiencing homelessness for the first time (18% of the first-time homeless population in 2020). San Mateo County will strive to reduce first-time homelessness among the Black or African American community to be more in line with this community's representation at 125% of the federal poverty level (roughly 12% in 2020).		Quantity of individuals experiencing first-time homelessness	

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.			
Goal Statement: By the end of the performance period, HDIS data for the [Daly/San Mateo County CoC] will show [805] total people exiting homelessness into permanent housing annually, representing [51] [more] people and a [7%] [increase] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: Despite the low supply of affordable housing combined with the limited resources to expand programs with high permanent housing placements (e.g. Rapid Re-Housing) in the upcoming years, San Mateo County still projects an increase to system exits to permanent housing by 2025.			
Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025	
Annual Estimate of # of people exiting homelessness into permanent housing	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
754 <i>(source: Calendar Year 2021)</i>	51	7%	805
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Black or African American people experiencing homelessness who exited to permanent housing decreased in recent years, and San Mateo County will aim to improve this outcome for the Black or African American community to be in line with the overall population experiencing homelessness.		Quantity of system exits to permanent housing	

Outcome Goal #4. Reducing the length of time persons remain homeless.			
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Goal Statement: By the end of the performance period, HDIS data for the [Daly/San Mateo County CoC] will show [200] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [25] [more] people and a [14%] [increase] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: While San Mateo County projects an increase relative to the baseline year, this change represents a reduction in the rate at which this metric was trending in previous years. San Mateo County will continue to implement strategies to decrease length of time people spend homeless, however there are significant challenges regarding decreasing lengths, including past trends of increases, the expansion of non-congregate shelter (programs that frequently have longer lengths of stay while individuals are gaining access to support services and working toward permanent housing), ongoing challenges with housing affordability, and improved accuracy of the 'current living situation assessment' which will render more accurate entry dates, leading to likely increases in this metric due to more accurate and complete data.			
Outcome Goals July 1, 2022 - June 30, 2025			
Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
175 <i>(source: Calendar Year 2021)</i>	25	14%	200
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
While their length of time homeless has increased at a consistent rate relative to all persons, people who are Native Hawaiian or Other Pacific Islander have a longer time spent homeless compared to the average for all people experiencing homelessness. San Mateo County aims to reduce the length of time spent homeless for those identifying as Native Hawaiian or Other Pacific Islander to be in-line with the overall population experiencing homelessness.		Average number of days spent homeless.	

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.			
Goal Statement: By the end of the performance period, HDIS data for the [Daly/San Mateo County CoC] will show [9%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [2%] [more] people and a [29%] [increase] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: San Mateo County continues to implement strategies to reduce the number of people who return to homelessness. This goal reflects a reduction from the past years that have complete data. This goal is a slight increase from the 2021 baseline data, however given that the 2021 data is not reflecting the same full time period as past years, it appears that the 2021 baseline data may be an underrepresentation, so this target is showing a decrease/improvement from the most recent complete data.			
Outcome Goals July 1, 2022 - June 30, 2025			
Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7% <i>(source: Calendar Year 2021)</i>	2%	29%	9%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
In San Mateo County, adults who are experiencing substance abuse disorders have had consistently higher rates of return, compared to the overall population of people experiencing homelessness. While this trend is decreasing, this subpopulation still experiences high rates of return as compared to all persons receiving services in the homeless crisis response system, so San Mateo County aims to reduce returns to homelessness for adults experiencing substance abuse disorders.		% return to homelessness among exits to permanent housing	

Outcome Goal #6. Increasing successful placements from street outreach.			
Goal Statement: By the end of the performance period, HDIS data for the [Daly/San Mateo County CoC] will show [75] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [12] [more] people and a [19%] [increase] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: San Mateo County continues to implement strategies to increase successful placements from street outreach. The target is an increase over the baseline data.			
Outcome Goals July 1, 2022 - June 30, 2025			
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
63 <i>(source: Calendar Year 2021)</i>	12	19%	75
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
People who are Hispanic/Latinx are underrepresented among those engaged and successfully placed via street outreach. San Mateo County aims to increase the number of Hispanic/Latinx individuals engaged and placed successfully via street outreach.		Quantity of successful street outreach placements.	

Table 5. Strategies to Achieve Outcome Goals

Strategy #1	Performance Measure to Be Impacted (Check all that apply)
Strengthening the quality or performance of housing and/or services programs	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Expand emergency shelter inventory for adult-only households to ensure a bed is available for any adult that requests it.	
Timeframe	
July 2021 through June 2024	
Entities with Lead Responsibilities	
Human Services Agency, Center on Homelessness County of San Mateo	
Measurable Targets	
Increase from 346 beds in May 2021 to 627 beds by June 2024.	

Strategy #2	Performance Measure to Be Impacted (Check all that apply)
Improving access to supportive services and/or physical health and behavioral health services	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Continue existing street outreach programs and implement targeted expansions, and deepen connections with health and behavioral health services.	
Timeframe	
July 2021 through June 2025	
Entities with Lead Responsibilities	
Human Services Agency of San Mateo County	
Measurable Targets	
Maintain or expand number of outreach clients served annually from 2021 level (1294 clients annually).	

Strategy #3	Performance Measure to Be Impacted (Check all that apply)
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Strategic uses of other sources of funding	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Description	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Leverage the County's Affordable Housing Fund to continually add new units targets to ELI households and people experiencing homelessness.	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
July 2021 through December 2024	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
Department of Housing, Human Services Agency of San Mateo County	
Measurable Targets	<input checked="" type="checkbox"/> 5. Increasing successful placements from street outreach.
352 ELI units to be completed by 2024.	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #4	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Utilize Homekey funding to develop interim and permanent housing units.	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
October 2022 through December 2023	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Human Services Agency San Mateo County	
Measurable Targets	<input checked="" type="checkbox"/> 5. Increasing successful placements from street outreach.
Add 311 in interim and permanent housing capacity through new Homekey projects by end of 2023	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #5	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.

Description	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Seek funding to expand permanent housing voucher programs for people experiencing homelessness (including CoC-PSH, VASH, FUP, Mainstream Vouchers, etc.)	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
July 2022 through June 2025	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Human Services Agency San Mateo County	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Submit a minimum of 2 funding applications annually	

Strategy #6	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Continue to offer diversion services to households requesting shelter or other homeless services	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
July 2022 through June 2025	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Human Services Agency/contracted Coordinated Entry provider of San Mateo County	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
In addition to continuing to utilize homeless prevention services to maximize prevention, at least 95% of households who receive an initial screening for homeless assistance and are referred for diversion services will receive diversion services on the same day.	

Strategy #7	Performance Measure to Be Impacted (Check all that apply)
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Reaching underserved and historically marginalized communities and populations	
Description	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Continue regular convenings of the CoC Racial Equity committee, tasked with guiding development and implementation of strategies to advance equity.	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
May 2022 through June 2025	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
CoC Steering Committee, RE Committee, Human Services Agency (Committee staff) San Mateo County of	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	
Committee to meet quarterly in 2022, 2023, 2024 and 2025	

Strategy #8	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Expanding and strengthening partnerships with people with lived expertise	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Create regular, ongoing, communitywide processes for gathering input from people who have current or past experience of homelessness and involving them in decision-making on homelessness response system implementation.	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
July 2022 through June 2024	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Human Services Agency San Mateo County of	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	
Hire lived experience fellow, and implement communitywide structure for gathering input from people with lived experience by June 2024.	

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP-4	How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part II)?
1. Rapid rehousing	19%	10%	Rental assistance; Youth set-aside for RRH	HHAP-4 resources will support needed additional Rapid Rehousing and related housing search services that were begun with HEAP and earlier HHAP funds. This additional Rapid Rehousing capacity will enable more people who are experiencing homelessness (sheltered and unsheltered) to be provided with intensive housing supports including time-limited housing subsidies, to help them exit homelessness into housing. The funds will also be utilized to continue a youth-specific Rapid Rehousing program that was begun with earlier HEAP/HHAP funds.	There were additional needs, in addition to what existing local, state, and federal funds could support around rapid rehousing, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.
3. Street outreach	19%		Outreach and case management for people who are unsheltered	These services help to meet the need of services for people who are unsheltered. Other homeless outreach programs can only serve a small portion of the unsheltered population, so these services allow homeless outreach services to reach more people, and therefore help more people enter shelter and housing.	There were additional needs, in addition to what existing local and federal funds could support around outreach, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.
5. Systems support	10%		Systems support activities, strategic plan, and HMS	San Mateo County will continue to collect and review both qualitative and quantitative data to continually assess and respond to trends, outcomes, and increasing understanding of racial, ethnic, and other disparities at all levels of the homeless response system, including the HHAP-funded programs. San Mateo County will also continue to implement strategies from the strategic plan. The data that San Mateo County will review includes, but is not limited to, race and ethnicity of clients served by program type and program outcomes.	There were additional needs, in addition to what existing local and federal funds could support around system planning, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.
8. Interim sheltering (new and existing)	43%		Non-congregate shelter/interim housing	HHAP-4 resources will support the services of four non-congregate shelters (including the largest-ever interim housing program, the new Navigation Center). All interim shelter programs will be low-barrier and provide intensive case management with the goal of returning clients to housing as quickly as possible.	There were additional needs, in addition to what existing local, state, and federal funds could support around interim housing, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need. With the increasing numbers of unsheltered people in recent PIT counts and with the goal of decreasing the number of unsheltered people, these new interim shelter programs are much-needed.
10. Administrative (up to 7%)	7%		Administrative activities and costs	HHAP-4 resources will help fund the administrative activities associated with HHAP-4.	HHAP-4 resources will help fund the administrative activities associated with HHAP-4.
Total:	100%	10%			

2. [50220.8(b)(3)(A)] Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

• Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above).

HHAP-4 resources will help support rapid rehousing programs, outreach services, interim shelter, and system support. Rapid rehousing services will increase exits to permanent housing, including a specialized youth-focused rapid rehousing program serving transition-aged youth. Outreach services will increase the number of unsheltered people who are connected to shelter and other services, where they will receive more support on locating permanent housing. Interim shelter (focused primarily on non-congregate shelters) will provide a safe shelter environment and housing-focused case management in order to help program participants move into permanent housing. System support will include implementation of new or revised strategies to reduce the number of people experiencing homelessness, increase exits to housing, and reduce racial inequities.

• Help address racial inequities and other inequities in the jurisdiction's homelessness response system.

The San Mateo County Human Services Agency/CoC will continue to implement strategies to reduce inequities within the homeless crisis response system. The CoC Racial Equity Committee reviews data, identifies strategies for reducing disparities, and provides input on the implementation of those strategies. HHAP-4 resources will be structured in ways to try to decrease racial and other disparities, such as maximizing outreach services that are provided in Spanish, and strategies to reduce the overrepresentation of people who are Black or African American amongst people who experience homelessness and who newly become homeless.

• Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans.

Homeless outreach services are often conducted in partnership with County Health programs such as Street Medicine which deploy medical and mental health professionals alongside outreach case managers to deliver holistic care to those experiencing homelessness. HHAP-4 resources will support outreach capacity which will help support these services. Also, the CoC Lead agency/the County's Human Services Agency will continue to work closely with leadership from the County's Health System on ways to improve the care available for and provided to individuals who have complex health needs and are experiencing homelessness, and will also continue to work with the local Medi-Cal managed care plan, the Health Plan of San Mateo.

• Support increased exits to permanent housing among people experiencing homelessness.

HHAP-4 resources will support rapid rehousing programs that assist program participants with intensive housing location services, case management services and housing subsidies, which help program participants exit to housing. HHAP-4 resources will also be utilized to support homeless outreach services and interim shelter (especially non-congregate shelters), which both serve people experiencing homelessness (especially those with long histories of homelessness) who the homeless system has, in the past, been challenged to engage and serve, and with these outreach and interim shelter programs, more people who are experiencing homelessness will receive ongoing, engaging, individualized case management which will focus on helping each individual program participant create and implement a plan to move into housing, which may include applying for affordable housing program wait lists, obtaining/completing documentation needed for housing applications or voucher eligibility, looking for rental units/rooms for rent, exploring shared housing, increasing income in order to afford rental housing, etc.

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	263
# of people experiencing unsheltered homelessness in the homeless point-in-time count	1092
Shelter vacancy rate (%) in the summer months	18%
Shelter vacancy rate (%) in the winter months	30%
% of exits from emergency shelters to permanent housing solutions	43%
Describe plan to connect residents to permanent housing.	
<p><u>Plan:</u></p> <p>While interim housing provides people with a short-term place to stay where they can be safe and access needed services, permanent housing solutions are needed for people to truly end their experience of homelessness. PSH provides long-term housing subsidies combined with intensive services to households with the highest needs.</p> <p>While ideally each unsheltered person would be able to move directly into permanent housing, emergency shelter and other forms of interim housing represent a critical intervention that meets an immediate need for safety while providing assistance such as housing-focused case management, to help people return to permanent housing.</p> <p>Each participant in a shelter/interim housing program is offered housing-focused case management to assist them with developing and implementing their housing plan, which may include applying for housing subsidy programs, searching for shared housing opportunities, increasing income and searching for market rate housing, moving in with family or friends, and other strategies.</p> <p>The CoC is also working to increase the capacity of the homeless crisis response system to provide housing solutions. The capacity of the homeless crisis response system to provide housing solutions has been increasing year over year but is still not sufficiently scaled to meet the need. Over the next three years, the Human Services Agency, in partnership with the Department of Housing, cities, and non-profit partners will continue prioritizing available resources to expand housing solutions for people experiencing homelessness, both through the development of new units and by identifying funding for more rental subsidies to support access to the existing rental inventory.</p> <p><u>Additional justification:</u></p> <p>The Covid-19 pandemic has impacted our shelter capacities and required shelters to operate at a lower occupancy rate per local public health guidance. Because of this, we still need additional non-congregate shelter capacity. Non-congregate shelters do not require a capacity reduction when there is an outbreak such as Covid-19 spread since clients are able to isolate in their individual room, and non-congregate shelters have been referred to as the shelter of choice by people experiencing unsheltered homelessness in our community.</p>	